

CCC Chancellor's Office

“Ensuring the Financial Health of a Community College District”

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Statutory Requirements

- Education Code Section 84040(c)
 - “The board of governors shall adopt criteria and standards for periodic assessment of the fiscal condition of community college districts, and such regulations regarding the review and improvement of district fiscal conditions as necessary to encourage sound fiscal management practices.”
- 5 CCR § 58310
 - Report on District's Financial Condition
- 5 CCR § 58311
 - Principles for Sound Fiscal Management

Prior Attempt by the CCCCCO

- Accounting Advisory 05-05
 - “...to determine whether a district requires preventative management assistance or fiscal crisis intervention.”
 - Primary Criteria
 - Percent of Unrestricted General Fund to Total Expenditures
 - Secondary Criteria
 - Deficit Spending
 - Full-time Equivalent Students
 - Salaries and Benefits
 - Other Factors

Prior Attempt by the CCCCCO

- Sound Fiscal Management Self-Assessment Checklist
 - Similar to FCMAT's Checklist
- Follow-up Actions
 - None
 - Monitoring
 - Management Assistance
 - Fiscal Crisis
- Ultimately, policy not implemented

Recent Fiscal Health Issue

- City College of San Francisco
- View of state policy makers
 - What was the role of the CCC Chancellor's Office?
 - What could have been done to prevent this?
 - Review financial data and practices
 - Offering assistance early
 - Less compliance oriented (scarlet letter)
 - More supportive and cooperative

Institutional Effectiveness

- 2014-15 Budget created new program
 - Built on “early indicators of success” across all areas of college operations
 - Fiscal health
 - Student outcomes
 - Programmatic compliance
 - Accreditation
 - Resources provided for professional development and technical assistance
 - Funding provided to increase staffing at the Chancellor’s Office

Institutional Effectiveness

- First year fiscal health indicators
 - Salary and Benefits Percentage
 - Full-Time Equivalent Students
 - Annual Operating Excess/(Deficiency)
 - Unrestricted General Fund Balance
 - Cash Balance
 - Audit Findings

Moving Forward

- Additional fiscal health indicators
 - Other Post Employment Benefits
- Revised Accounting Advisory 05-05
 - Formalizing the role of the Chancellor's Office
- Additional professional development
 - Internal controls
- Continue working with FCMAT and ACCJC
 - Alignment of metrics and tools